



**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984-V)  
(Incorporated in Malaysia)

**UNAUDITED INTERIM FINANCIAL REPORT  
FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025**

**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984-V)

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025<sup>(1)</sup>**

	<b>Individual Quarter</b>		<b>Cumulative Quarter</b>	
	<b>3 months ended</b>		<b>9 months ended</b>	
	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>
Revenue	14,882	19,229	46,717	31,731
Cost of sales	(14,520)	(15,754)	(43,448)	(24,010)
Gross profit	362	3,475	3,269	7,721
Other income	238	7	626	791
Allowance of expected credit losses on trade receivables	(210)	-	(420)	-
Selling and distribution expenses	(235)	(190)	(574)	(428)
Administrative expenses	(2,293)	(1,543)	(5,673)	(4,518)
Other expenses	(291)	(1,037)	(1,338)	(1,629)
(Loss)/Profit from operations	(2,429)	712	(4,110)	1,937
Finance costs	(205)	(81)	(522)	(258)
Finance income	7	10	21	29
(Loss)/Profit before tax	(2,627)	641	(4,611)	1,708
Tax income	289	179	326	171
(Loss)/Profit after tax	(2,338)	820	(4,285)	1,879
<b>Other comprehensive (loss)/income: -</b>				
<i>Item that will be reclassified subsequently to profit or loss</i>				
Foreign currency translations differences	(2)	-	4	19
Total comprehensive (loss)/income for the financial period	(2,340)	820	(4,281)	1,898
<b>(Loss)/Profit attributable to: -</b>				
Owners of the Company	(2,330)	854	(4,118)	2,053
Non-controlling interest	(8)	(34)	(167)	(174)
	(2,338)	820	(4,285)	1,879
<b>Total comprehensive (loss)/income attributable to: -</b>				
Owners of the Company	(2,331)	854	(4,116)	2,062
Non-controlling interest	(9)	(34)	(165)	(164)
Total comprehensive (loss)/income for the financial period	(2,340)	820	(4,281)	1,898
<b>(Loss)/Earnings per share attributable to owners of the Company (sen): -</b>				
Basic	(0.78)	0.28	(1.37)	0.69
Diluted	(0.78)	0.28	(1.37)	0.69

**NOTE:**

(1) The basis of preparation of the Unaudited Condensed Consolidated Statements of Profit or Loss and Other Comprehensive Income are disclosed in Note A1 and should be read in conjunction with the audited financial statements of Flexidynamic Holdings Berhad (“Flexidynamic” or “the Company”) and its subsidiaries (“the Group”) for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984–V)

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2025<sup>(1)</sup>**

	Unaudited As At 30/09/2025 RM'000	Audited As At 31/12/2024 RM'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Property, plant and equipment	12,209	8,633
Investment properties	12,804	12,915
Goodwill	6,806	-
Deferred tax assets	3,842	3,671
Other receivables	-	2
<b>Total non-current assets</b>	<b>35,661</b>	<b>25,221</b>
<b>Current assets</b>		
Inventories	11,274	7,733
Trade receivables	29,485	27,250
Other receivables	11,525	12,336
Contract assets	4,873	5,737
Contract costs	-	337
Tax recoverable	3,232	3,012
Fixed deposits with a licensed financial institution	1,399	451
Cash and bank balances and short-term investments	6,039	9,778
<b>Total current assets</b>	<b>67,827</b>	<b>66,634</b>
<b>TOTAL ASSETS</b>	<b>103,488</b>	<b>91,855</b>
<b>EQUITY AND LIABILITIES</b>		
<b>EQUITY</b>		
Share capital	37,739	37,739
Merger deficit	(20,431)	(20,431)
Capital reserve	631	631
Share based payment reserve	1,569	1,525
Foreign exchange reserve	8	6
Retained earnings	18,224	22,342
<b>Equity attributable to owners of the Company</b>	<b>37,740</b>	<b>41,812</b>
<b>Non-controlling interest</b>	<b>48</b>	<b>213</b>
<b>TOTAL EQUITY</b>	<b>37,788</b>	<b>42,025</b>
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
Bank borrowings	15,334	12,372
Lease liabilities	586	415
Employees' benefits	78	79
<b>Total non-current liabilities</b>	<b>15,998</b>	<b>12,866</b>
<b>Current Liabilities</b>		
Trade payables	20,168	16,151
Other payables and accruals	7,827	1,698
Contract liabilities	17,374	16,164
Bank borrowings	3,976	2,663
Lease liabilities	357	275
Tax payable	-	13
<b>Total current liabilities</b>	<b>49,702</b>	<b>36,964</b>
<b>TOTAL LIABILITIES</b>	<b>65,700</b>	<b>49,830</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>103,488</b>	<b>91,855</b>
<b>Net assets per ordinary share (RM) <sup>(2)</sup></b>	<b>0.13</b>	<b>0.14</b>

**NOTES:**

(1) The basis of preparation of the Unaudited Condensed Consolidated Statements of Financial Position are disclosed in Note A1 and should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

(2) Net assets per ordinary share is calculated based on the number of ordinary shares in issue of 299,679,925 shares. (2024: 299,679,925).

# FLEXIDYNAMIC HOLDINGS BERHAD

Registration No: 201901010656 (1319984-V)

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025<sup>(1)</sup>

	Non-Distributable			Distributable					
	Share Capital RM'000	Merger Deficit RM'000	Capital Reserve RM'000	Share Based Payment Reserve RM'000	Foreign Exchange Reserve RM'000	Retained Earnings RM'000	Total RM'000	Non-Controlling Interest RM'000	Total Equity RM'000
<b>9 Months Ended 30 September 2025</b>									
<b>Balance at 1 January 2025</b>	37,739	(20,431)	631	1,525	6	22,342	41,812	213	42,025
<b>Transactions with owners:</b>									
Share based payment relating to ESOS	-	-	-	44	-	-	44	-	44
Total transactions with owners	-	-	-	44	-	-	44	-	44
Loss after tax	-	-	-	-	-	(4,118)	(4,118)	(167)	(4,285)
Foreign currency translations differences	-	-	-	-	2	-	2	2	4
Total comprehensive income/(loss) for the financial period	-	-	-	-	2	(4,118)	(4,116)	(165)	(4,281)
<b>Balance at 30 September 2025 (Unaudited)</b>	<b>37,739</b>	<b>(20,431)</b>	<b>631</b>	<b>1,569</b>	<b>8</b>	<b>18,224</b>	<b>37,740</b>	<b>48</b>	<b>37,788</b>
<b>9 Months Ended 30 September 2024</b>									
<b>Balance at 1 January 2024</b>	35,623	(20,431)	631	1,398	2	20,814	38,037	(175)	37,862
<b>Transaction with owners:</b>									
Issue of ordinary shares	2,175	-	-	-	-	-	2,175	-	2,175
Share issuance expenses	(59)	-	-	-	-	-	(59)	-	(59)
Share based payment relating to ESOS	-	-	-	100	-	-	100	-	100
Subscription share in subsidiary	-	(395)	-	-	-	-	(395)	621	226
Total transaction with owners	2,116	(395)	-	100	-	-	1,821	621	2,442
Profit/(loss) after tax	-	-	-	-	-	2,053	2,053	(174)	1,879
Foreign currency translations differences	-	-	-	-	9	-	9	10	19
Total comprehensive income/(loss) for the financial period	-	-	-	-	9	2,053	2,062	(164)	1,898
<b>Balance at 30 September 2024 (Unaudited)</b>	<b>37,739</b>	<b>(20,826)</b>	<b>631</b>	<b>1,498</b>	<b>11</b>	<b>22,867</b>	<b>41,920</b>	<b>282</b>	<b>42,202</b>

NOTE:

- (1) The basis of preparation of the Unaudited Condensed Consolidated Statements of Changes in Equity are disclosed in Note A1 and should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025<sup>(1)</sup>**

	9 months ended Unaudited 30/09/2025 RM'000	9 months ended Unaudited 30/09/2024 RM'000
<b>CASH FLOWS FROM/(USED IN) OPERATING ACTIVITIES</b>		
(Loss)/Profit before tax	(4,611)	1,708
Adjustments for: -		
Allowance for expected credit losses on trade receivables	420	-
Depreciation of property, plant and equipment	751	800
Depreciation of investment properties	111	111
Gain on disposal of property, plant and equipment	-	(138)
Interest expenses	522	258
Interest income	(21)	(29)
Property, plant and equipment written off	3	17
Share based payment expenses	44	100
Dividend income	(75)	(86)
Unrealised loss on foreign exchange	332	755
Operating (loss)/profit before working capital changes	(2,524)	3,496
Decrease in inventories	351	712
Increase in receivables	(3,286)	(12,747)
Increase in payables	6,686	5,678
Increase in contract assets/liabilities	2,412	1,124
Cash generated from/(used in) operations	3,639	(1,737)
Tax paid	(179)	(312)
Tax refunded	102	13
Net cash from/(used in) operating activities	3,562	(2,036)
<b>CASH FLOWS (USED IN)/FROM INVESTING ACTIVITIES</b>		
Purchase of property, plant and equipment	(172)	(44)
Interests received	20	29
Dividend received	75	86
Proceed from disposal of property, plant and equipment	-	214
Subscription share in subsidiary by non-controlling interest	-	226
Acquisition of subsidiary, net of cash acquired	(10,364)	-
Net cash (used in)/from investing activities	(10,441)	511

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025<sup>(1)</sup> (Cont'd)**

	<b>9 months ended Unaudited 30/09/2025 RM'000</b>	<b>9 months ended Unaudited 30/09/2024 RM'000</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Interests paid	(522)	(258)
Proceeds from issuance of ordinary shares	-	2,175
Share issuance expenses	-	(59)
Net drawdown of short-term borrowings	1,455	-
Drawdown of bank borrowings	3,830	2,986
Repayments of bank borrowings	(1,011)	(1,275)
Repayments of lease liabilities	(270)	(371)
Net cash from financing activities	<u>3,482</u>	<u>3,198</u>
<b>NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(3,397)</b>	<b>1,673</b>
<b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE FINANCIAL PERIOD</b>	<b>10,229</b>	<b>8,148</b>
<b>EFFECT OF EXCHANGE RATES CHANGES</b>	<b>(334)</b>	<b>(730)</b>
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE FINANCIAL PERIOD</b>	<b><u>6,498</u></b>	<b><u>9,091</u></b>
<b>Represented by: -</b>		
<b>CASH AND CASH EQUIVALENTS</b>		
Cash and bank balances	6,039	8,643
Fixed deposits with a licensed financial institution	<u>1,399</u>	<u>448</u>
	7,438	9,091
Less: Fixed deposits pledged with licensed financial institution	<u>(940)</u>	<u>-</u>
	<u>6,498</u>	<u>9,091</u>

**NOTE:**

(1) The basis of preparation of the Unaudited Condensed Consolidated Statements of Cash Flows are disclosed in Note A1 and should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****PART A – EXPLANATORY NOTES IN COMPLIANCE WITH MALAYSIAN FINANCIAL REPORTING STANDARDS (“MFRS”) 134, INTERIM FINANCIAL REPORTING****A1. BASIS OF PREPARATION**

The interim financial report of the Group is unaudited and has been prepared in accordance with MFRS 134: Interim Financial Reporting issued by the Malaysian Accounting Standards Board, Paragraph 9.22 and Appendix 9B of ACE Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”).

The interim financial report should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2024. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the year ended 31 December 2024.

**A2. MATERIAL ACCOUNTING POLICY INFORMATION**

The material accounting policy information and presentation adopted in the interim financial report are consistent with those adopted as disclosed in the Group’s audited financial statements for the financial year ended 31 December 2024.

On 1 January 2025, the Group adopted the following new and amended MFRSs mandatory for annual financial periods beginning on or after 1 January 2025.

- Amendments to MFRS 121: The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability

The adoption of the above standards did not have any material impact on the Group’s financial statements.

The new and amended standards and interpretations issued but not yet effective for 31 December 2025 reporting period are as below and have not been early adopted by the Group.

<b>Standards</b>	<b>Effective for financial period beginning on or after</b>
Amendments to MFRS 1: First-time Adoption of Malaysian Financial Reporting Standards – Annual Improvements – Volume 11	1 January 2026
Amendments to MFRS 7: Financial Instruments: Disclosures – Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 7: Financial Instruments: Disclosures – Annual Improvements – Volume 11	1 January 2026
Amendments to MFRS 7: Financial Instruments: Disclosures – Contracts Referencing Nature-dependent Electricity	1 January 2026
Amendments to MFRS 9: Financial Instruments – Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 9: Financial Instruments – Contracts Referencing Nature-dependent Electricity	1 January 2026

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****A2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)**

The new and amended standards and interpretations issued but not yet effective for 31 December 2025 reporting period are as below and have not been early adopted by the Group.

<b>Standards</b>	<b>Effective for financial period beginning on or after</b>
Amendments to MFRS 9: Financial Instruments – Annual Improvements – Volume 11	1 January 2026
Amendments to MFRS 10: Consolidated Financial Statements – Annual Improvements – Volume 11	1 January 2026
Amendments to MFRS 107: Statement of Cash Flows – Annual Improvements – Volume 11	1 January 2026
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19 and Amendments to MFRS 19: Subsidiaries without Public Accountability - Disclosures	1 January 2027
Amendment to MFRS 10 and MFRS 128: Consolidated Financial Statements & Investments In Associates and Joint Ventures – Sales or Contribution of Assets between an Investor and its Associate or Joint Venture*	Deferred to a date to be determined and announced

\* Not applicable to the Group's operation

The Directors do not expect that the adoption of the standards and amendment listed above will have a material impact on the financial statements of the Group in the future periods.

**A3. AUDITORS' REPORT ON PRECEDING ANNUAL FINANCIAL STATEMENTS**

The auditors' report for the preceding financial year ended 31 December 2024 was issued without any qualification.

**A4. SEASONAL OR CYCLICAL FACTORS**

The nature of the Group's business is not subject to any significant seasonal or cyclical factors during the current financial quarter and period-to-date under review.

**A5. MATERIAL AND UNSUAL ITEMS AFFECTING ASSETS, LIABILITIES, EQUITY, NET INCOME OR CASH FLOWS**

There were no material and unusual items affecting assets, liabilities, equity, net income or cash flows during the current financial quarter under review.

**A6. MATERIAL SUBSEQUENT EVENT**

There were no material subsequent events after the end of the current financial quarter under review.

**A7. DEBT AND EQUITY SECURITIES**

There were no other issuances, cancellation, repurchase, resale and repayment of debt and equity securities for the current financial quarter under review.



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**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****A8. CHANGES IN ESTIMATES OF AMOUNTS REPORTED PREVIOUSLY**

There were no material changes in estimates of amounts reported in prior interim periods or prior financial year that have a material effect in the current financial quarter.

**A9. DIVIDEND PAID**

No dividends were paid during the current financial quarter under review.

**A10. SEGMENTAL INFORMATION**

The Group is principally engaged in the business of design, engineering, installation and commissioning of glove chlorination systems, design and installation of storage tanks, process tanks for glove manufacturing industry, supply and installation of mechanical and electrical (“M&E”) engineering works and manufacturing glove formers.

The Group is currently involved in three operating segments, namely the glove manufacturing industry, M&E engineering industry and glove formers manufacturing. During the current financial period, these segments contributed approximately 75%, 24%, and 1% of the Group’s total revenue, respectively.

The following table provides an analysis of the Group’s revenue by geographical segment: -

	<b>Individual Quarter 3 months ended</b>		<b>Cumulative Quarter 9 months ended</b>	
	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>
Local	13,740	18,678	43,747	29,016
Overseas <sup>(1)</sup>	1,142	551	2,970	2,715
	<u>14,882</u>	<u>19,229</u>	<u>46,717</u>	<u>31,731</u>

Note:

(1) Includes Vietnam, Thailand, Indonesia and Sri Lanka.

**A11. VALUATION OF PROPERTY, PLANT AND EQUIPMENT**

There has been no valuation made on any property, plant and equipment during the current financial quarter under review.

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**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****A12. CHANGES IN THE COMPOSITION OF THE GROUP**Investment in a subsidiary

The Company has on 19 June 2025, entered into two (2) Share Sale Agreements (“SSAs”) for the proposed acquisition of 100% equity interest in Formtech Engineering (M) Sdn Bhd (“Formtech”) with HARPS Investment Asia Pte. Ltd. (“HIA”) for the acquisition of 5,800,000 ordinary shares in Formtech, representing 69.88% of its issued share capital, for a total purchase consideration of RM8,388,000.00 (“SSA 1”) and with Dietmar Trumm (“DT”) and Valluvan A/L A. Peramuthu (“Paul”) for the acquisition of 2,100,000 ordinary shares and 400,000 ordinary shares in Formtech, representing 25.30% and 4.82% of its issued share capital, respectively. The total purchase consideration for the acquisition of 2,500,000 ordinary shares is RM2,000,000.00 (“SSA 2”).

Under the SSAs, the Company will acquire a total of 8,300,000 ordinary shares, representing 100% of the issued share capital of Formtech, for a total aggregate purchase consideration of RM10,388,000.00. The said acquisition had been completed on 12 August 2025 and Formtech is a wholly-owned subsidiary of the Company

There were no other changes in the composition of the Group for the current financial quarter under review.

**A13. CAPITAL COMMITMENTS**

The capital commitments of the Group as at 30 September 2025 is as follows: -

	<b>Unaudited As At 30/09/2025 RM'000</b>
Authorised and contracted for: -	
Property, plant and equipment	<u>34,087</u>

**A14. CONTINGENT LIABILITIES**

As at 30 September 2025, the Company has outstanding contingent liabilities amounting to RM19.31 million being corporate guarantees given to financial institutions for banking facilities granted to certain subsidiaries.

**A15. SIGNIFICANT RELATED PARTY TRANSACTIONS**

The significant related party transactions which were entered into under agreed terms and conditions are summarised as follow: -

	<b>Individual Quarter 3 months ended</b>		<b>Cumulative Quarter 9 months ended</b>	
	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>
Rental expenses	19	17	53	50
Lease payment	7	6	19	18
Finance charges	-	-	1	4
Purchase of timber	63	79	205	79

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025**

**PART B – EXPLANATORY NOTES PURSUANT TO CHARTER 9, APPENDIX 9B OF THE ACE MARKET LISTING REQUIREMENTS OF BURSA SECURITIES**

**B1. PERFORMANCE REVIEW**

	Individual Quarter 3 months ended			Cumulative Quarter 9 months ended		
	Unaudited 30/09/2025 RM'000	Unaudited 30/09/2024 RM'000	Changes %	Unaudited 30/09/2025 RM'000	Unaudited 30/09/2024 RM'000	Changes %
Revenue	14,882	19,229	(22.61)	46,717	31,731	47.23
Operating (Loss)/Profit	(1,928)	1,749	(210.23)	(2,352)	3,566	(165.96)
(Loss)/Profit before interest and tax	(2,429)	712	(441.15)	(4,110)	1,937	(312.18)
(Loss)/Profit before tax	(2,627)	641	(509.83)	(4,611)	1,708	(369.96)
(Loss)/Profit after tax	(2,338)	820	(385.12)	(4,285)	1,879	(328.05)
(Loss)/Profit attributable to: - Owners of the Company	(2,330)	854	(372.83)	(4,118)	2,053	(300.58)

**(a) Results for current financial quarter**

The Group recorded revenue of RM14.88 million for current financial quarter ended 30 September 2025, representing a decrease of RM4.35 million or 22.61% compared to RM19.23 million in the previous year's corresponding financial quarter. Revenue decreased mainly due to completion of certain projects during the current financial quarter.

The Group's revenue was mainly derived from the design, engineering, installation and commissioning of glove chlorination system, supply and installation of M&E engineering works as well as glove formers manufacturing. The local and overseas markets contributed 93.64% and 6.36%, respectively, to the Group's revenue in the current financial quarter.

The Group recorded an operating loss of RM1.93 million for current financial quarter ended 30 September 2025, a decline of approximately RM3.68 million or 210.23% compared to an operating profit of RM1.75 million in the corresponding quarter of the previous financial year. The operating loss was mainly attributable to lower overall margins, higher operating and project-related costs recognised during the current financial quarter.

**(b) Results for financial period-to-date**

The Group recorded revenue of RM47.72 million for current financial period ended 30 September 2025, representing an increase of RM14.99 million or 47.23% as compared to RM31.73 million recorded in the previous year's corresponding period. The increase in revenue was primarily attributable to M&E engineering's work and sub-contracting of the existing production system recorded in the current financial period.

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****B1. PERFORMANCE REVIEW (Cont'd)****(b) Results for financial period-to-date (Cont'd)**

Despite the strong revenue growth, the Group reported an operating loss of RM2.35 million for current financial period ended 30 September 2025, representing a decrease of approximately RM5.92 million or 165.96% as compared to operating profit of RM3.57 million in the previous year's corresponding period. The operating loss was mainly driven by reduced margins and higher overall operating and project-related costs recognised during the financial period.

**B2. COMPARISON WITH IMMEDIATE PRECEDING QUARTER'S RESULTS**

	Individual Quarter 3 months ended		Change	
	Unaudited 30/09/2025	Unaudited 30/06/2025		
	RM'000	RM'000	RM'000	%
Revenue	14,882	14,367	515	3.58
Loss before tax	(2,627)	(2,289)	(338)	14.77
Loss after tax	(2,338)	(2,175)	(163)	7.49
Loss attributable to: -				
Owners of the Company	(2,330)	(1,997)	(333)	16.68

The Group's revenue for current financial quarter ended 30 September 2025 increased by approximately RM0.52 million or 3.58% to RM14.88 million, compared to RM14.37 million recorded in the preceding financial quarter ended 30 June 2025. The higher revenue was mainly driven by the contribution from Formtech during the current financial quarter.

The Group recorded a loss before tax of RM2.63 million for current financial quarter ended 30 September 2025, an increase of approximately RM0.34 million or 14.77% compared to a loss before tax of RM2.29 million in the preceding financial quarter ended 30 June 2025. The higher losses were mainly due to losses incurred by Formtech, which were consolidated during the current financial quarter.

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**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025**

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**B3. PROSPECT AND OUTLOOK**

The current oversupply in the global glove market has begun to moderate and is expected to improve gradually. Industry players are implementing capacity rationalisation measures, including selective plant decommissioning and the exit of newer market entrants. These developments are expected to accelerate the rebalancing of demand and supply within the sector.

As the glove industry moves towards recovery, upgrading and refurbishment activities among manufacturers are expected to increase, creating new opportunities for the Group's engineering design and equipment installation services.

At the same time, the Group's expansion into mechanical and electrical ("M&E") engineering works for water treatment and infrastructure-related projects provides a more stable and recurring revenue stream that complements its glove manufacturing business.

The completion of the acquisition of Formtech on 12 August 2025 marks a significant milestone for the Group, expanding its business portfolio and diversifying its revenue base through recurring income streams.

Operationally, the Group remains committed to enhancing project execution efficiency, strengthening cost management, and improving margins. Efforts will continue to focus on optimising production processes and adopting a more selective approach to project bidding to ensure sustainable profitability.

The Group will continue to execute its long-term growth strategy with a clear focus on diversification into infrastructure projects, glove former manufacturing, and the upcoming launch of gamma radiation sterilisation services. These strategic initiatives reflect the Group's commitment to building a more resilient and future-ready business.

The Board is of the view that the Group will continue to face a challenging operating environment in the year ahead, given the prevailing market conditions and rising cost pressures.

**B4. VARIANCE FROM PROFIT FORECAST**

The Group did not publish any profit forecast for the current financial quarter under review in any public documents.

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****B5. TAXATION**

	<b>Individual Quarter 3 months ended</b>		<b>Cumulative Quarter 9 months ended</b>	
	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>	<b>Unaudited 30/09/2025 RM'000</b>	<b>Unaudited 30/09/2024 RM'000</b>
Income tax	(186)	65	(155)	183
Deferred tax	(103)	(244)	(171)	(354)
	<u>(289)</u>	<u>(179)</u>	<u>(326)</u>	<u>(171)</u>
Effective tax rate	11.00% <sup>(1)</sup>	(27.93%)	7.07% <sup>(1)</sup>	(10.01%)

Notes:

- (1) The Group's effective tax rate is lower than statutory tax rate i.e. 24% for the current financial quarter and current financial period ended 30 September 2025, mainly due to the Group being in a loss-making position during the current financial quarter and current financial period.
- (2) Tax expense is recognised based on management's best estimate.

**B6. STATUS OF CORPORATE PROPOSAL**

Save as disclosed below, there were no corporate proposals announced but not completed as at the date of this report.

Multiple Proposals

On 14 July 2025, Malacca Securities Sdn Bhd ("Malacca Securities") had on behalf of the Company announced that the Company proposed to undertake the following:

- (i) proposed diversification of the existing principal activities of the Company and its subsidiaries ("Group") to include provision of sterilisation services using gamma radiation ("Proposed Diversification");
- (ii) proposed subscription of 16,080,184 new ordinary shares in Gammatech Sdn Bhd, a 51%-owned subsidiary of the Company ("Gammatech") ("Subscription Shares") for a total cash consideration of RM16,080,184 ("Subscription Price") ("Proposed Subscription");
- (iii) proposed acquisition of a parcel of industrial freehold land held under GM 2418, Lot 2202, Teluk Panglima Garang, Kuala Langat, Selangor measuring approximately 1.6314 hectares ("Land") by Gammatech, a 51%-owned subsidiary of the Company from H&A Ventures Sdn Bhd ("H&A") ("Vendor") for a total consideration of RM15,450,000 ("Purchase Consideration"), to be satisfied via issuance of 15,450,000 new ordinary shares in Gammatech ("Consideration Shares") ("Proposed Acquisition");
- (iv) proposed private placement of up to 89,903,000 new ordinary shares in the Company ("Shares" or "Flexidynamic Shares"), representing up to 30% of the existing number of issued Shares in Flexidynamic ("Proposed Private Placement"); and
- (v) proposed bonus issue of warrants on the basis of 1 warrant for every 4 Flexidynamic Shares held by the entitled shareholders on an entitlement date to be determined and announced later ("Entitled Shareholders") ("Entitlement Date") ("Proposed Bonus Issue of Warrants").

**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984-V)

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****B6. STATUS OF CORPORATE PROPOSAL (Cont'd)**

Save as disclosed below, there were no corporate proposals announced but not completed as at the date of this report (cont'd).

Multiple Proposals (Cont'd)

On 21 August 2025, Malacca Securities had on behalf of the Company announced that the listing application in respect of the Proposed Private Placement and Proposed Bonus Issue of Warrants had been submitted to Bursa Securities.

**B7. BORROWINGS**

	<b>Unaudited As At 30/09/2025</b>		<b>Unaudited As At 30/09/2024</b>	
	<b>Foreign denomination '000</b>	<b>RM '000</b>	<b>Foreign denomination '000</b>	<b>RM '000</b>
<b>Current:</b>				
<b>Secured</b>				
Bank borrowings		3,976		825
Lease liabilities		355		319
Lease liabilities	THB 15	2	THB 79	10
		<u>4,333</u>		<u>1,154</u>
<b>Non-current:</b>				
<b>Secured</b>				
Bank borrowings		15,334		8,084
Lease liabilities		537		455
Lease liabilities	THB 378	49	THB -	-
		<u>15,920</u>		<u>8,539</u>
<b>Total borrowings</b>		<u>20,253</u>		<u>9,693</u>
Exchange Rate RM to THB100		12.9997		12.8032

**B8. MATERIAL LITIGATION**

The Group is not engaged in any material litigation either as plaintiff or defendant and the Directors do not have any knowledge of any proceedings pending or threatened against the Group as at the date of this report.

**B9. PROPOSED DIVIDEND**

No dividend has been declared and proposed during the current financial quarter under review and for the financial period-to-date.

**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984-V)

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****B10. (LOSS)/EARNINGS PER SHARE****(a) Basic (loss)/earnings per share**

The basic (loss)/earnings per share for the current financial quarter and financial period-to-date are as follows: -

	Individual Quarter 3 months ended		Cumulative Quarter 9 months ended	
	Unaudited 30/09/2025	Unaudited 30/09/2024	Unaudited 30/09/2025	Unaudited 30/09/2024
(Loss)/Profit after tax attributable to owners of the Company (RM'000)	(2,330)	854	(4,118)	2,053
Weighted average number of ordinary shares in issue ('000)	299,680	299,680	299,680	299,680
Basic (loss)/earnings per share (sen)	<u>(0.78)</u>	<u>0.28</u>	<u>(1.37)</u>	<u>0.69</u>

**(b) Diluted (loss)/earnings per share**

The diluted (loss)/earnings per share for the current financial quarter and financial period-to-date are as follows: -

	Individual Quarter 3 months ended		Cumulative Quarter 9 months ended	
	Unaudited 30/09/2025	Unaudited 30/09/2024	Unaudited 30/09/2025	Unaudited 30/09/2024
(Loss)/Profit after tax attributable to owners of the Company (RM'000)	(2,330)	854	(4,118)	2,053
Weighted average number of ordinary shares in issue ('000)	299,680	299,680	299,680	299,680
Effect of dilutive potential ordinary share - ESOS ('000)	<u>_(2)</u>	<u>_(2)</u>	<u>_(2)</u>	<u>_(2)</u>
Weighted average number of ordinary shares for diluted earnings per share ('000)	<u>299,680</u>	<u>299,680</u>	<u>299,680</u>	<u>299,680</u>
Diluted (loss)/earnings per share (sen) <sup>(1)</sup>	<u>(0.78)</u>	<u>0.28</u>	<u>(1.37)</u>	<u>0.69</u>

Notes:

- (1) The diluted (loss)/earnings per share of the Company has been adjusted for the dilutive effects of the potential ordinary shares, i.e., share options granted to the eligible Directors and employees on the assumption that the full exercise of the share options on the share options grant date.
- (2) Diluted (loss)/earnings per share of the Company for the individual and cumulative quarter 30 September 2025 was equivalent to the basic (loss)/earnings per share as the share option had an anti-dilutive effect of the basic (loss)/earnings per share and the Company has no other dilutive potential ordinary shares in issue at the end of the reporting period.



**FLEXIDYNAMIC HOLDINGS BERHAD**

Registration No: 201901010656 (1319984–V)

**NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE THIRD (3<sup>RD</sup>) QUARTER ENDED 30 SEPTEMBER 2025****B11. NOTE TO THE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**

The following items have been charged/(credited) in arriving (loss)/profit: -

	<b>Individual Quarter</b>		<b>Cumulative Quarter</b>	
	<b>3 months ended</b>		<b>9 months ended</b>	
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>30/09/2025</b>	<b>30/09/2024</b>	<b>30/09/2025</b>	<b>30/09/2024</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Allowance for expected credit losses on trade receivables	210	-	420	-
Depreciation of property, plant and equipment	248	252	751	800
Depreciation of investment properties	37	37	111	111
Interest expenses	205	81	522	258
Property, plant and equipment written off	3	17	3	17
Realised loss/(gain) on foreign exchange	115	19	117	(14)
Gain on disposal of property, plant and equipment	-	-	-	(138)
Unrealised (gain)/loss on foreign exchange	(111)	955	332	755
Interest income	(7)	(10)	(21)	(29)
Share based payment expenses	15	28	44	100